



## Minutes of CalPACE Board Meeting

September 15, 2020

Zoom Meeting

### Attendees

#### Board members:

Cheryl Wilson, St. Paul's PACE  
Eileen Kunz, On Lok Lifeways  
Jeff Gering, Family Health Centers of San Diego  
Julie Erdmann, Sutter SeniorCare PACE  
Kevin Mattson, San Diego PACE  
Maria Zamora, AltaMed PACE  
Melissa Hooven, Redwood Coast PACE  
Phil Tsunoda, Innovative Integrative Health  
Tim Lash, Gary and Mary West PACE  
Tony Weber, Central Valley PACE  
Elizabeth Carty, WelbeHealth  
Elizabeth Lee, CalOptima

#### CalPACE staff:

Peter Hansel, Chief Executive Officer  
Jennifer Blankenship, Vice President of Operations  
Lucas Evensen, Public Policy Analyst  
Fred Main, CalPACE Counsel

#### Other CalPACE Officers:

Bing Isenberg, Center for Elders' Independence

#### Guests:

Barbara LaHaie, Redwood Coast PACE  
Carol Hubbard, St. Paul's PACE  
Cindy Ward, LeadingAge California  
Jay West, Central Valley PACE  
Karli Holkko, WelbeHealth  
Maria Lozzano, InnovAge  
Pamela Ansley, Sutter SeniorCare PACE  
Susie Fishenfeld, Brandman Centers for Senior Care

#### Board members absent:

Arnold Possick, Brandman Centers for Senior Care  
Vacant, Center for Elders' Independence

**Note: These minutes are confidential and privileged and should not be circulated outside of the CalPACE Board.**

Vice Chair Cheryl Wilson convened the meeting at 11:30 A.M.

## DECISIONS

**Minutes.** Minutes of the August 25 board meeting were approved on a 12-0 vote (Tsunoda/Weber).

**Approval of 2020-21 budget.** Cindy Ward, Leading Age VP for Finance, provided an overview of the revised budget for 2020-21. Adjustments have been made to lower the maximum dues level from \$70,000 to \$60,000, and to split the costs of the PACE 2.0 growth initiative 50/50 between general dues and supplemental dues from participating members. An additional adjustment was made to revise upward the amount of dues from Associate members. As revised, the budget would draw down the accumulated reserves level by \$68,481 resulting in year-end reserves of \$165,366. Cash on hand would be 147 days at the beginning of the budget year, declining to 116 days at the end of the budget year. Following discussion, a motion to approve the revised budget was adopted on a 12-0 vote (Gering/Kunz).

**Selection of new board chair.** Acting Board chair Wilson set forth a slate of directors to be appointed and, in some cases reappointed to board officer and Executive Committee positions. They include:

Board chair: Eileen Kunz

Vice chair: Cheryl Wilson

Treasurer: Maria Zamora

Secretary: Kevin Mattson

CFO: Bing Isenberg

At-large position on Executive Committee: Julie Erdman

Cheryl Wilson noted that the Executive Committee has recommended an informal appointment process to fill positions rather than an open election. The appointed officers would serve until the next general election, which will be at the end of 2021. A motion to adopt the appointments was approved on a 12-0 vote (Carty/Weber). Board members discussed a suggested motion from the chair that the next election be for one-year terms, which is consistent with the current bylaws. Following discussion, there was consensus instead to convene the Governance, Bylaws and Dues Committee to review the bylaws in this area and to recommend any changes in time for the board to act on them before the next election. Elizabeth Carty and Phil Tsunoda inquired about the process for making appointments to the Governance, Dues and Bylaws Committee. The chair and staff will provide information to board members on the committee and the process for appointments, and request interest from other board members in serving on this committee.

**Proposed contract with Ross Quality Improvement for support of PACE 2.0 growth collaborative.** Jennifer Blankenship provided an overview of a revised proposal for consulting work to support the PACE 2.0 growth collaborative. The estimated cost of the proposal is \$46,500 for the budget year and commitments have been received from 12 member organizations to participate. A motion to authorize staff to develop and sign a contract based on the proposal was approved on a 12-0 vote (Mattson/Lash).

**Stanford Clinical Excellence Research Center study of PACE costs and quality.** Peter Hansel provided an update on discussions that CalPACE staff have been holding with the Stanford Clinical Excellence Research Center, NPA staff and West Health Institute staff on a study of PACE outcomes vis-à-vis other forms of health care delivery for Medicare beneficiaries. The CalPACE strategic plan for 2019-20 calls for the development of a new study to demonstrate the value of PACE. Previous studies in this area have suffered from methodological problems, including not accurately characterizing the population of comparable beneficiaries to PACE. The current study would attempt to use new methodologies that resolve those problems. The current study design would focus on Medicare outcomes for PACE participants in California and other states. NPA and West Health Institute staff have asked whether this continues to be a priority for CalPACE. Board members discussed whether there is benefit to CalPACE from a study that is more national in scope and less focused on California's Medi-Cal program and whether, if it is more national in scope, if it makes sense for CalPACE to continue to take the lead in developing it. Several board members expressed interest in finding out if other studies can be developed that are more focused on California and Medi-Cal. Following discussion, there was consensus to ask NPA and West Health Institute if they would take the lead on further development of the study.

**DISCUSSION**

**Other business.** Board members exchanged information on wildfire responses and challenges they are facing, and on the CMS audit process.

The meeting adjourned at 12:30 P.M.

Respectfully submitted,



Kevin Mattson, Secretary

Prepared by:

- Peter Hansel, Chief Executive Officer
- Jennifer Blankenship, Vice President of Operations