



## Minutes of CalPACE Board Meeting

August 25, 2020

Zoom Meeting

### Attendees

#### Board members:

Cheryl Wilson, St. Paul's PACE  
Eileen Kunz, On Lok Lifeways  
Julie Erdmann, Sutter SeniorCare PACE  
Kevin Mattson, San Diego PACE  
Maria Zamora, AltaMed PACE  
Melissa Hooven, Redwood Coast PACE  
Phil Tsunoda, Fresno PACE  
Tim Lash, Gary and Mary West PACE  
Tony Weber, Central Valley PACE  
Elizabeth Carty, Welbe  
Elizabeth Lee, CalOptima

#### CalPACE staff:

Peter Hansel, Chief Executive Officer  
Jennifer Blankenship, Vice President of Operations  
Lucas Evensen, Public Policy Analyst  
Fred Main, CalPACE Counsel

#### Other CalPACE Officers:

Bing Isenberg, Center for Elders' Independence

#### Guests:

Barbara LaHaie, Redwood Coast PACE  
Bev Dahan, InnovAge  
Carol Hubbard, St. Paul's PACE  
Cindy Ward, LeadingAge California  
Jackie Mark, CalOptima PACE  
Jay West, Central Valley PACE  
Jeff Gering, Family Health Centers of San Diego  
Karli Holkko, WelbeHealth  
Lindsay Fowks, Leading Age California  
Maria Lozzano, InnovAge  
Pamela Ansley, Sutter SeniorCare PACE  
Renata Smith, Gary and Mary West PACE  
Rosana Scolari, San Diego PACE  
Sharon Melancon, Fresno PACE  
Susie Fishenfeld, Brandman Centers for Senior Care

#### Board members absent:

Arnold Possick, Brandman Centers for Senior Care  
Linda Trowbridge, Center for Elders' Independence

**Note: These minutes are confidential and privileged and should not be circulated outside of the CalPACE Board.**

Vice Chair Cheryl Wilson convened the meeting at 3:05 P.M.

## DECISIONS

**Minutes of August 4, 2020 board meeting.** The minutes of the August 4, 2020 board meeting were approved on a 10-0 vote (Weber/Erdmann).

**San Diego Family Health Centers designation of Jeff Gering as board representative.** San Diego Family Health Centers' designation of Jeff Gering as their board representative was approved on a 10 – vote (Mattson/Maria Zamora).

**2021 annual retreat locations and options.** Board members reviewed a list of six 2021 retreat locations that CalPACE staff have identified and asked for initial proposals. All are in the Santa Barbara area, to enable most members to travel via automobile. Board members identified options that they prefer and there was consensus to take one off the list. There was consensus to focus on three options to receive formal proposals from. Staff will solicit formal proposals from these and bring them back for board for review and a final decision.

**Contract with Ross Quality Improvement for support of PACE 2.0 collaborative.** Peter Hansel and Jennifer Blankenship provided an overview of a proposal from Ross Quality Improvement to assist with continuation of the PACE 2.0 learning collaborative. The proposal would provide for onboarding of new PACE organizations, monthly one-hour coaching calls with each participating team, planning and facilitation of monthly group calls, review of data and recommendations, and synopsis of current activity for PACE leadership on a monthly basis. Carol Hubbard and Maria Zamora provided additional information on the initial West Coast PACE 2.0 learning collaborative, which enabled many of the participating POs to roughly double their average monthly enrollment. Board members provided an indication of whether their organizations would participate in the project. Several indicated their preference to have the funding of the project be provided through supplemental dues from participating POs rather than through general dues. There was consensus to have staff get formal commitments from POs on whether they will participate by the end of the week, and to determine the funding source for the project as part of the board's review of the proposed 2020-21 budget. CalPACE Counsel Fred Main pointed out that any discussion of limitations by PACE organizations regarding restricting employee movement is strictly prohibited and individual PACE organizations should contact individual counsel if they have questions.

**Approval of FY20-21 budget.** Leading Age California VP for Finance Cindy Ward provided an overview of the proposed budget for 2020-21. Under the proposed budget, full member dues would increase by 12 percent, largely due to an expected decline in non-dues revenue and proposed spending for several new initiatives, including PACE 2.0 and continuation of funding for a part-time policy analyst. The proposed budget would use a portion of accumulated reserves to fund operations in 2020-21. Following discussion a motion was approved on a 12-0 vote to fund half of the PACE 2.0 project through general dues and half through supplemental assessments on participating POs (Mattson/Lash). Concerns were expressed that the dues structure results in significantly higher dues for larger and more established POs, even though they may not receive increasing value from CalPACE membership based on their size. Based on that , a second motion was approved on a 12-0 vote to

reduce the maximum dues level an additional \$10,000, to \$60,000, and to have the Governance, Dues, and Bylaws committee review and make recommendations for revisions in the dues structure (Kunz/Zamora). In response to a question concerning the size of the proposed budget surplus, Cindy Ward will prepare a cash on hand analysis for the next board meeting.

## DISCUSSION

**Update on Linda Trowbridge's status.** Bing Isenberg informed the board that Linda Trowbridge has announced that she is transitioning out of her role as CEO of CEI, as well as chair of CalPACE. Linda has been undergoing cancer treatment for several years and is no longer able to continue those roles. She is at home and spending time with family. Members who wish to send cards and messages to Linda can send them to Bing, who will see that she gets them. The board observed a moment of silence and all are encouraged to keep Linda and her family in their thoughts and prayers.

### **Other business.**

Several board members provided updates on the impact of wildfires on their operations and emergency measures they have taken.

A process for selection of a new board chair will be discussed at the next CalPACE board meeting.

The meeting adjourned at 4:20 P.M.

Respectfully submitted,



Eileen Kunz, Secretary

Prepared by: Peter Hansel, Chief Executive Officer